

WHERE WE STARTED The infrastructure dilemma in 2015





No stations, no cars

- Cars can't be sold if refueling is not possible and affordable
- Stations won't be build if cars don't come to refuel



A network of stations is not build overnight

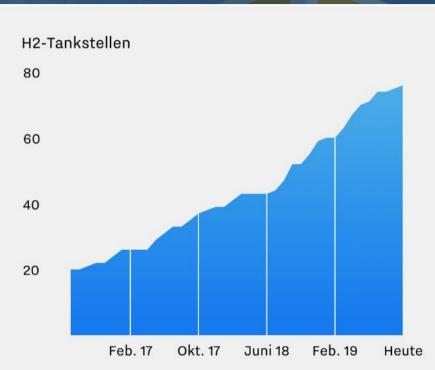
- Hydrogen stations are not a commodity (yet)
- It is expensive, complex and takes up to two years to build one

TRACK RECORD Three years of building activity at record level

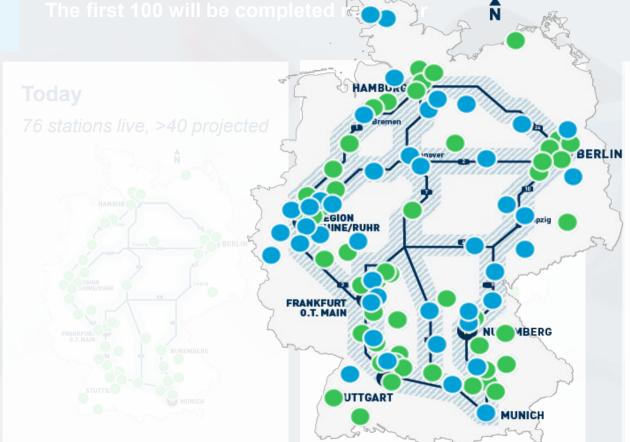


Highest annual growth globally in 2017-2019



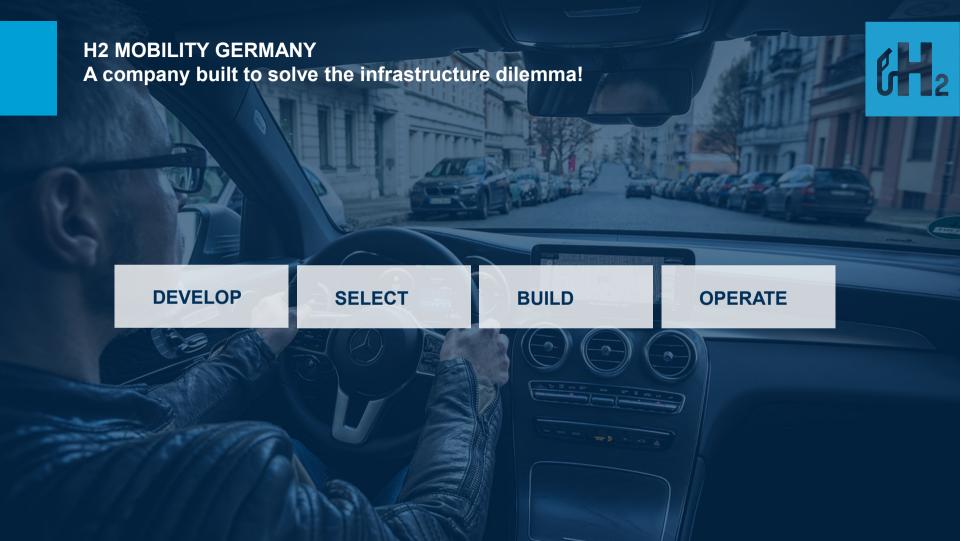












PAST AND PRESENT STRATEGIC DIRECTION Coverage focus followed by utilization focus



Unconditional coverage

Goal // Maximise coverage
Target Spec // SMALL
Target customer // Passenger FCEVs

Regional growth

Goal // Increase utilization
Target Spec // MEDIUM
Target customer // Cars, buses, trucks

2015 2020 2025

CARS, BUSES, TRUCKS The infrastructure is serving various applications



Producer // Van Hool Customer // RVK (Public transport) Start // November 2019

Ramp up // 5 at H2M stations
Re Producer // StreetScooter

Fir Customer // DHL Express Start/Prototype // Running

Ramp up // from Q4 2020

Refueling // 6 kg, 700 bar

First refuelling // Q2 2020

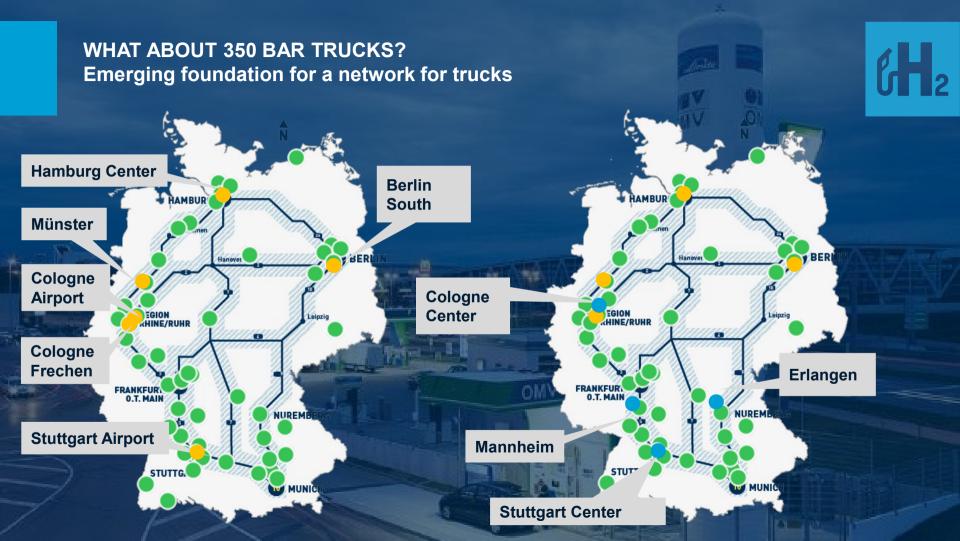
Producer // FAUN
Customer // Public and private
garbage disposal companies
Start/Prototype // 2019
Ramp up // from 2021
Refuelling // 16 kg. 700 bar

Producer // TOYOTA 2019 Customer // B2C and B2B

Producer // HYUNDAI
Customer // B2C and B2B
Refuelling // 6 kg, 700 bar

Producer // MERCEDES-BENZ
Customer // Mainly B2B
Refuelling // 4 kg, 700 bar

Producer // Hyundai Customer // COOP Start // Q4 2019 Ramp up // 1.600 until 2025 Refueling // 35 kg, 350 bar First refuelling // Q4 2019



OUTLOOK Dilemma solved, challenge ahead



The dilemma in 2015 was, no cars without stations and vice versa.

Now, the backbone of the infrastructure is there.

To continue the infrastructure journey, we need a strong increase of FCEVs.

Where will affordable cars, buses and trucks come from?

Thats the No 1 challenge of the infrastructure in 2020.

